

## **LOCAL DELIVERY PLAN 2016/17**

### **Aim**

- 1.1 This paper is to update members of the Integrated Joint Board on NHS Borders' formal draft 2016/17 Local Delivery Plan (LDP) and invite comments and feedback on this draft. The LDP was submitted to the Scottish Government Health Department as a draft on 25th March 2016, with the final copy to be submitted on 31<sup>st</sup> May 2016, subject to Health Board approval on 23<sup>rd</sup> June 2016.

### **Background**

- 2.1 LDPs were introduced during 2006/07 and have been required for the last 8 years. The LDP acts as a corporate contract between NHS Boards and the Scottish Government, outlining priority outcomes and deliverables. NHS Borders' performance against LDPs will be discussed at the Annual Review.

Significant policy developments underway include the national clinical strategy, integration of Health & Social care, national conversation and a range of service reviews. The scale of the challenges that NHS Scotland faces means that we need to deliver fundamental reform and change to the way that the NHS delivers care.

- 2.2 As with the previous years, NHS Borders is required to produce and submit a LDP which forms a performance and delivery agreement between NHS Borders and the Scottish Government Health Department. 2015/16 was labelled a 'transitional year' for the LDP by the Scottish Government which reflected the change in emphasis in the Government guidance for the plan, and which continues into 2016/17.
- 2.3 Health Boards and their partners in local government must take account of the effect of their plans on the outcomes for health and wellbeing set out in legislation as part of integration of health and social care, and on the indicators that underpin them – including delayed discharge. There is a legal duty for Health and Social Care Partnerships to produce a Strategic Plan (which must be reviewed and revised every three years) and a duty for the delegating parties to be fully involved throughout that process. It is important that the Health and Social Care Partnership is involved in the preparation of LDP with a relationship based on collaboration and alignment.
- 2.4 In the past the LDP has focused largely on the delivery of the HEAT (Health Improvement, Efficiency, Access to services and Treatment) targets set by the Scottish Government. From 2015/16 these targets have been known as LDP Standards. These Standards will continue to be closely monitored to maintain performance, however this year, as last, the LDP guidance focuses on what actions Boards are taking towards achieving the 2020 Vision for health and social care in Scotland and how we are working with our partners and members of the public to achieve this. It also relates to the work that is being undertaken by the Integration Joint Board that is represented in the Strategic Plan.

- 2.5 NHS Boards and Local Authorities delegate appropriate national and local standards to their Health and Social Care partnerships, along with the relevant functions and budgets. Whichever functions and standards / targets are integrated, it will be important that robust planning operates to reflect interdependencies so that, for instance, where non-elective care is integrated and elective is not, then these two must operate in a mutually supportive way.

The LDP should set out a summary of how the delivery of national and local standards / targets will be aligned between the local planning and operational structures.

- 2.6 The following sections are included in the 2016/17 LDP:

1. Improvement Plan
  - a. Health Inequalities and Prevention
  - b. Ante-Natal and Early Years
  - c. Person-Centred Care
  - d. Safe Care
  - e. Primary Care
  - f. Integrated Care
  - g. Unscheduled Care
  - h. Scheduled Care
  - i. Mental Health
2. Workforce section
3. NHS Contribution to the Community Planning Partnership
4. LDP Standards
5. Financial Plans (submitted separately)

- 2.7 Following the inclusion of an Improvement and Co-Production Plan (ICP) in last year's LDP focussing on 6 key areas, the Scottish Government this year has asked Boards to focus on 9 key priority areas that we are being asked to make measurable progress towards to achieve the 2020 Vision. The 2020 Vision was set out by the Cabinet Secretary in 2011 to achieve sustainable quality in the delivery of healthcare services across Scotland, improve efficiency and achieve financial sustainability. Service leads have produced a short narrative containing the work undertaken and planned for each area, including links to relevant plans or strategies, local and national.

- 2.8 This is the fourth year that we have included a section on the NHS Contribution to the Community Planning Partnership. This section has been updated since last year and focuses on the key tangible contributions NHS Borders will make towards improved outcomes in: health inequalities and physical activity; and early years and early intervention.

- 2.9 The LDP incorporates the key standards, plans, and levels of performance that NHS Borders will have to achieve during 2016/17. This in turn will inform discussions about performance at the Annual Review.

- 2.10 The draft has been created by narrative received from service leads and managers across the organisation. The Planning and Performance team will be liaising with

national leads to receive feedback from them and to finalise thereafter each section during April 2016.

## Summary

- 3.1 There has been engagement across the service as the draft Local Delivery Plan has been developed. Feedback has been sought on this draft plan from the Clinical Executive Operational Group, members of the Board Executive Team, the Area Partnership Forum, Area Clinical Forum, Public Reference Group and wider stakeholders, which will include staff who work in services fall under the partnership.
- 3.2 NHSB is keen that members of the IJB have an opportunity to review and comment on the LDP.
- 3.3 The final version will be submitted to Scottish Government on 31<sup>st</sup> May 2016 subject to NHS Borders Board approval on the 23<sup>rd</sup> June 2016.

## Recommendation

The Health & Social Care Integration Joint Board is asked to **note** the work in progress and **provide any feedback / comments** on the attached draft Local Delivery Plan 2016/17 to June Smyth by 25<sup>th</sup> April.

<b>Policy/Strategy Implications</b>	The LDP will be the primary mechanism for monitoring the performance of NHS Boards by the Scottish Government.
<b>Consultation</b>	The LDP 2016/17 has been developed in conjunction with the service, the Clinical Executive, Board Executive Team and service leads.
<b>Risk Assessment</b>	See Above
<b>Compliance with requirements on Equality and Diversity</b>	The risks for delivery of LDP actions have been factored into the plan. Performance will be monitored proactively throughout 2016/17 through reporting to allow remedial actions to be taken.
<b>Resource/Staffing Implications</b>	The LDP has been developed to be fully compliant with NHS Borders' Equality and Diversity requirements.

## Approved by

<b>Name</b>	<b>Designation</b>	<b>Name</b>	<b>Designation</b>
June Smyth	Director of Workforce and Planning, NHS Borders		

## Author(s)

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